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Compendium of PMO Case Studies: Reflecting Project Business Management Concepts by

Dennis L. Bolles and Darrel G. Hubbard

PBMconcepts, 2012, ISBN: 9780985848408,

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PBM Concepts

Book Title: A compendium of PMO case studies -reflecting project business concepts.

Authors: Dennis Bolles and Darrel Hubbard.

Publisher: PBM Concepts, USA Publication

Date: 2012 List Price: US \$29.20 Format:

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Reviewer: Raju Rao, PMI Cert OPM3-P, SCPM,

PMP Review date: October 2014.

PM WORLD BOOK REVIEW

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Reflecting Project

A Compendium of PMO Case Studies - Volume II: Reflecting Project Business Management Concepts By Dennis L. Bolles, PMP and Darrel G. Hubbard, PE. Available Now! On the Order Books Page. Through PMO case studies from high-performing PMOs, operating within major enterprises, this book both explains and illustrates the practical implementation of PMO principles and theory.

This book, through the included full-text case studies, provides the reader actual information on how project, program, and portfolio management offices (PMOs) are being structured and operated by current project management organizations. This book explores the actual business actions taken by well-known enterprises that shared, in a business case study format the "what" and the "how" they used to developed and manage their project management organization. Through their included case studies, they provide the reader the actual "how-it-is-being-done" by current project management organizations. Knowing what specific actions have been taken by others and what PMO organizational models they applied, provides the user with information on how to proceed after executive management gives the go-ahead to establish a PMO. This knowledge can be used immediately by enterprises, of any size or type, to

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Enterprises can no longer afford to continue to authorize, fund, or execute projects without a clear driving strategy. This paper shows that enterprises have identified opportunities to improve the alignment of project execution with corporate strategies and objectives that support the enterprise's mission and vision, through the use of executive-level PMOs. The executive PMO is being seen as the change agent and unifying force within the enterprise. It has the ability to influence outcomes, lead projects that are enterprise-wide, and encourage and drive collaborative cooperation among the various business units to deliver desired benefits and value. The research results were extracted from detailed full-text project management office case studies prepared and submitted in 2012 by both commercial and governmental enterprises in response to a formal questionnaire. The case studies are documented in the authors' book, A Compendium of PMO Case Studies: Reflecting Project Business Management Concepts. The extensive survey instrument was based upon the authors' Project Business Management (PBM) model and related Project Business Management Organization (PBMO) concept. The paper

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presents conclusions relating to the future of PMOs, which include challenges being experienced in implementation and maturation; types of benefits and values being delivered; roles, responsibilities, and authorities; and positioning within the enterprise.

Executives in the most forward-thinking businesses are taking project management beyond specific projects in manufacturing, product development, and IT, and adopting its powerful methods company-wide. This book describes in detail the four key functions, also known as the Four Pillars of the EPMO House of Excellence, that are crucial to building an effective Enterprise Project Management Office (EPMO).

Featuring contributions from more than 20 distinguished executives and subject matter experts, this unique reference challenges various traditional approaches and strategies for the PMO and explains how to set up a business-driven PMO using an extensively proven roadmap adaptable to any type or size organization.

Project management is recognised as a core competency across health and community services environments, yet it can be challenging for new project staff and practitioners to balance the needs of stakeholders and ensure the best outcome for everyone involved. This wholly revised

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edition of Project Management in Health and Community Services presents the tools and techniques for effective practice, offering practical problem-solving strategies for managing projects based on real-life scenarios. The expert authors use case studies and examples from the field to illustrate topics such as the project life cycle, project planning, execution and evaluation, risk management, handling change and building effective teams. This edition also features a new chapter on the importance of incorporating evaluation into project design and implementation, and how evaluation can impact on future project design and development. Written by highly experienced authors and underpinned by the latest research, this is an essential resource for anyone studying or working in health and community services.

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide - Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide - Sixth Edition - PMI's flagship publication has been updated to reflect the

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latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

Project Soft Power: Deliver Reliably Exceptional Project Value - and More! YOUR PROBLEM: The rate of failure of projects remains unseemly high. The conventional analytic approaches are clearly not sufficient. **THE QUESTION:** What makes successful project managers so reliable? **THE SOLUTION:** It is not by developing further

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more detailed, more clever analytical methods. Extensive research identified the practices of Project Soft Power as the most important success factors. Built around a lively, realistic project story, this short and powerful book provides the project management community with clear insights, self-assessments, simple approaches and tools to apply these groundbreaking new practices of Project Soft Power. Project Soft Power just makes the difference between Luck and Certainty, between Mediocrity and Consistent Success, between Average and Great

Today's business world is rife with competition, corporate downsizing, business restructuring, and pressures to implement the principles of project management. The benefits of Enterprise PMOs and Enterprise-Wide Project Management are legion, and proven to enhance a company's bottom line. However, many leaders find themselves overwhelmed by the challenge of coordinating their project related efforts with their enterprise's strategic initiatives and business objectives. Project Business Management (PBM) experts Dennis Bolles and Darrel Hubbard provide an easy-to-follow, practical plan for establishing an executive-level Enterprise Project Management Organization, which lies at the core of successfully implementing Enterprise-Wide Project Management. You will learn how to develop, deploy, and implement those

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practices and processes of the project management discipline that are appropriate for your company. Practical and authoritative, *The Power of Enterprise PMOs and Enterprise-Wide Project Management* gives executive management the information needed to implement their strategic initiatives and related business objectives through the business focused completion of projects. Leaders will understand that the key to obtaining their desired benefits and value from projects is the business-focused project management of the enterprise's project, programs, and portfolios provided by an Enterprise PMO.

THE DNA OF STRATEGY EXECUTION “In a world where there are more questions than answers every leader will need to learn to dance to a different beat. In this insightful book, Jack Duggal has cracked the DNA of Strategy Execution. Ignore these insights at your own peril.” – Dr. Tony O’Driscoll Global Head, DukeCE Labs, Duke Corporate Education Fuqua School of Business, Duke University

THE DNA OF MANAGEMENT AND STRATEGY EXECUTION IN AN INCREASINGLY TURBULENT WORLD Just as DNA contains the genetic instructions used in the development and functioning of all living organisms, what if we could decode the elements of management and strategy execution? This insightful book offers new perspectives on age-old management challenges and illuminates better ways to organize and

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Management Concepts: A DANCE-world Of (Dynamic, Ambiguous, Non-Linear, Complex, Emergent). It puts the management DNA under the microscope, and shows how to develop, build and transform organizational project management and PMO capabilities essential for effective strategy execution. It provides a framework to measure what matters with a step-by-step approach to define and measure success and business value. The DNA of Strategy Execution: Next Generation Project Management and PMO provides innovative insights for organizational project management and PMO. Based on application and learnings from many organizations around the world, this book reveals a playbook for strategy execution that will help you: Decode the core elements of management and strategy execution DNA Design and build next-generation Project/Program Management and PMO platform essential for effective strategy execution Prepare your organization to effectively lead and implement agile transformation and organizational change Improve organizational project management (OPM) and PMO maturity Improve overall organizational effectiveness and innovation capabilities Whether you are a part of a startup, or an established incumbent organization, the impact of digitization and disruption requires a rethink and reset of how we organize and manage. This book presents a playbook for effective strategy execution with next-generation Project,

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